

The 13th Princeton Conference
Reinventing Health Care Delivery in the 21st Century
May 24-25, 2006

**THE HEALTH CARE DELIVERY SYSTEM -- OPPORTUNITIES FOR REFORM
AND BARRIERS TO CHANGE**

WEDNESDAY, MAY 24
RWJF AUDITORIUM

8:45 a.m. Continental Breakfast

9:45 a.m. **Welcome**

David Colby
Interim Vice President, Research & Evaluation
The Robert Wood Johnson Foundation

Stuart Altman
Sol C. Chaikin Professor of National Health Policy
Brandeis University

Session I: Where Are We Now and How Did We Get There?

How has the American health care system changed and evolved over the past 30 years? While there have been major advancements in the science of medical care, have organizational structures kept pace? How have public and private health insurance systems changed to make increasingly sophisticated procedures available? What has been the fate of government regulation and private competition in controlling price and assuring quality? This will be followed by an examination of the latest data driving health care costs.

10:00 a.m. Stuart Altman

10:20 a.m. Thomas Lee
CEO
Partners Community HealthCare, Inc.

10:35 a.m. Kenneth Thorpe
Robert W. Woodruff Professor and Chair
Emory University

10:50 a.m. Council Member Discussion

11:00 a.m. General Discussion

Session II: System Integration: What Went Right and What Went Wrong, lessons from the 1990s

What was the impact of the consolidations, mergers, and vertical and horizontal integration of the 1990s? Are there lessons learned for improving the efficiency and value for the health care dollars spent?

11:30 a.m. Kevin Sexton
President and CEO
Holy Cross Hospital

11:45 a.m. Gail Warden
President Emeritus
Henry Ford Health System

12:00 p.m. Council Member Discussion

12:10 p.m. General Discussion

12:30 p.m. Lunch

Session III: What Will it Take to Move Towards a “Prius” in Health Care?

Major comprehensive reform is not currently on the political agenda. This session will begin with an examination of what works, and what does not work, in the current system. The goal is to target areas for incremental improvement or areas that could lead to future, more substantial system change. The focus will be on increasing efficiency and the value of health care dollars spent, and on building a more efficient health care delivery system.

1:45 p.m. Harold Luft
Director, Institute for Health Policy Studies
University of California-San Francisco

2:05 p.m. Elliot Fisher
Director, Healthcare Research
Dartmouth Medical School and the Center for the Evaluative
Clinical Sciences

2:20 p.m. Michael Millenson
Consultant
Northwestern University

2:35 p.m. Council Member Discussion

2:45 p.m. General Discussion

Session IV: Living Within Limits: Practical Lessons and Moral Choices

Technological advancement and the demand for increasingly sophisticated care are driving health care costs to what many consider unsustainable rates. With limited individual and societal resources, difficult choices will have to be made about the rationing of care. The sustainability of rising health care costs will be addressed before a broader discussion of rationing.

3:05 p.m. Henry Aaron
Senior Fellow
The Brookings Institution

3:25 p.m. Stuart Butler
Vice President for Domestic and Economic Policy Studies
The Heritage Foundation

3:45 p.m. Council Member Discussion

3:55 p.m. General Discussion

4:15 p.m. Afternoon Session Ends

DINNER AND KEYNOTE SPEAKER

WEDNESDAY EVENING
THE WESTIN PRINCETON AT FORRESTAL VILLAGE

- 6:00 p.m. Cocktails and Hors D'oeuvres
- 6:45 p.m. Karen Davis
President
Commonwealth Fund
- 7:15 p.m. Discussion
- 8:00 p.m. Dinner

PUBLIC POLICY OPTIONS FOR A MORE EFFICIENT HEALTH CARE DELIVERY SYSTEM

THURSDAY, MAY 25
RWJF AUDITORIUM

- 7:30 a.m. Continental Breakfast

Session V: Tools for Health System Redesign

What tools are necessary to increase efficiency? Can increasing the availability of data on cost and quality at the hospital and provider level increase system efficiency? How should data collection systems be established and administered? How can financial incentives be structured to reward quality? Should incentives be aimed at providers, consumers or both?

- 8:30 a.m. Mark Pauly
Bendheim Professor and Chair, Dept. of Health Care Systems
The Wharton School, University of Pennsylvania
- 8:50 a.m. Leonard Schaeffer
Founding Chairman and CEO
WellPoint
- 9:10 a.m. Raymond Baxter
Senior Vice President, Community Benefit
Kaiser Permanente

- 9:30 a.m. Council Member Discussion
- 9:40 a.m. General Discussion
- 10:00 a.m. Break

Session VI: What Can We Learn from Innovations in Government Programs?

Government as a major and growing provider of health insurance has considerable influence over the market. There are a number of Medicare and Medicaid demonstration programs that seek to optimize the delivery of care. The Veterans Administration has achieved significant success in improving health care through the use of information technology and a commitment to quality.

- 10:15 a.m. Linda Magno
Director, Medicare Demonstrations Program Group
The Centers for Medicare and Medicaid Services
- 10:35 a.m. Robert Berenson
Senior Fellow
The Urban Institute
- 10:55 a.m. Frances M. Murphy
Deputy Under Secretary for Health
Veterans Health Administration
- 11:15 a.m. Council Member Discussion
- 11:25 a.m. General Discussion
- 11:45 a.m. Lunch

Session VII: Investing in Health System Improvement: What Should the Future Federal Role Look Like? Is Substantive Reform Politically Feasible?

Incremental and long-term improvements in the health care system depend in part on the availability of data. Health care markets have exhibited great difficulty producing information about the cost and quality of providers and treatments. This information could greatly aid purchasers of services. Similarly, health care markets have produced only limited investment in health information technology. Federal policymakers have expressed great interest in both of these areas, but neither the Congress nor the administration, have appropriated significant funds to support these areas.

- 1:00 p.m. Scott Young
Director for Health Information Technology
Agency for Healthcare Research and Quality
- 1:15 p.m. Kelly Cronin, Director, Office of Programs and Coordination, Office of
the National Coordinator for Health Information Technology
Department of Health and Human Services
- 1:30 p.m. Elizabeth Hall
Director of Health Policy
Office of Senator William H. Frist
- 1:45 p.m. Michael Zamore
Policy Advisor
Office of Congressman Patrick J. Kennedy
- 2:00 p.m. Council Member Discussion
- 2:10 p.m. General Discussion

Session VIII: Summary and Wrap Up

- 2:30 p.m. Stuart Altman
- 2:50 p.m. Adjourn